WM975-15 Supply Chain and Operations Management

25/26

Department

WMG

Level

Taught Postgraduate Level

Module leader

Mujthaba Ahtamad

Credit value

15

Module duration

1 week

Assessment

100% coursework

Study location

University of Warwick main campus, Coventry

Description

Introductory description

Supply Chain and Operations Management is designed to equip future leaders with practical knowledge of how to effectively manage supply and demand within the supply network. The module

will also explore the management of supply network relationships, as well as understanding the impact of efficient delivery in companies which value customer centricity. The module will also integrate key

topics such as Operations Management and Lean. Together, the knowledge provided can help to encourage supply networks to remain efficient and cost-effective to deliver value for the customer who are central in the global economy.

Module web page

Module aims

This module covers a wide range of topics including supply chain and operation management strategies, design, planning, and development. Considerations of systems thinking and a process perspective of operations management, and relationship development is shown as key to an

effective, efficient and ethical/sustainable supply chain. The module aims to provide students with a comprehensive understanding of key decision areas and responses from an operations management perspective, which can in turn affect supply performance.

Outline syllabus

This is an indicative module outline only to give an indication of the sort of topics that may be covered. Actual sessions held may differ.

The module will begin by focusing on understanding the fundamental principles of Supply Chain Management & Operations Management by looking at definitions, links, and fundamentals. It will establish the links to business objectives and the external world (including an understanding of the students own Supply Chain and/or area of Operations).

A number of in-module exercises/case-studies/activities will be used to emphasise the principles/theory of both Supply Chain and Operations Management.

Building on this, the module will focus on the physical supply chain (where appropriate), by looking at

topics such as network design. Key components of Operations Management will also be established with case-studies focussing on Capacity/Inventory Management. The learning will continue to build on concepts from the previous sessions to further explore Control Systems, and Operations Planning . This will provide further links into a focus on Supplier Relationships which will help to manage risk in Supply Chain Networks.

The module will proceed to look at product and information flows specifically looking into the Principles of Lean. There will be time to further explore practical case-studies and to allow inmodule assessment preparation, which will conclude the delivery of the module.

Learning outcomes

By the end of the module, students should be able to:

- Compare, contrast and select different supply chain & operations management strategies for the effective supply of products and services.
- Critically evaluate and adopt appropriately, elements of operations management for successful supply chain process delivery.
- Appraise effective relationships within supply networks.
- Apply relevantly and appropriately the principles, models or tools from the module to a business issue or wider context.

Indicative reading list

Supply chain management: strategy, planning, and operation Book by Sunil Chopra; Peter Meindl 2019: ISBN-10: 0136094511

Operations and process management: principles and practice for strategic impact Book by Nigel Slack; Alistair Brandon-Jones 2018: ISBN-10: 9781292176130

The handbook of logistics and distribution management

Book by Alan Rushton; Phil Croucher; Peter Baker 2017: ISBN-10: 074947677X

The Lean Toolbox 5th Edition

Book by John Bicheno and Matthias Holweg 2016: ISBN-10: 0956830757

The definitive guide to inventory management: principles and strategies for the efficient flow of inventory across the supply chain Book by Matthew A. Waller; Terry L. Esper 2018: ISBN-10 0133448827

Purchasing and Supply Chain Management: A Sustainability Perspective Book by T.E Johnson, M.Howard & J Miemczyk 2018: ISBN-10: 1138064769

Dynamic Supply chains

Book by Gattorna, J 2015 ISBN-10: 1292016817

Interdisciplinary

Combines a variety of disciplines to be covered within the module.

Subject specific skills

Supply Chain Dynamics, Enhanced Decision-Making, Balancing Supply and Demand, Analytical Skills

Transferable skills

Team-building, Communication, Numeracy, Data Handling, Time- Management

Study

Study time

Required
30 sessions of 1 hour (20%)
20 sessions of 1 hour (13%)
40 hours (27%)
60 hours (40%)
150 hours

Private study description

No private study requirements defined for this module.

Other activity description

Work-Based learning/Reflective Learning applying the concepts from the module to a practical application.

Costs

No further costs have been identified for this module.

Assessment

You must pass all assessment components to pass the module.

Assessment group A2

Weighting Study time

Post Module Assignment 80% 50 hours

A report style assignment in which students will answer some essay based questions, and to do some investigative piece by applying principles of the module to their work-place or a chosen company.

In-Module Assessment 20% 10 hours

Computer-based Multiple Choice Question test (20%)- An assessment to ensure that students have 1) read the available content we have provided online, regarding a specific topic within the module, And 2) to complete a series of questions generated during the module week.

Feedback on assessment

Written feedback will be provided for the PMA Assessment, which will follow the current WMG MSc feedback process and will include suggestions on the strengths and weaknesses of the work with regard to the module learning objectives. Suggestions for improvement will also be provided as per the current MSc feedback process.

Availability

Courses

This module is Core for:

- TWMS-H1TK Postgraduate Taught Engineering Business Leadership (Part-time)
 - Year 1 of H1TK WMG Engineering Business Leadership (Part-time)
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