

IB147-15 Management of Global Risks

23/24

Department

Warwick Business School

Level

Undergraduate Level 1

Module leader

Camilla MacLean

Credit value

15

Module duration

10 weeks

Assessment

Multiple

Study location

University of Warwick main campus, Coventry

Description

Introductory description

A quick read of most of our daily news highlights how we are facing a number of significant global risks. Sustainability, diversity loss, climate change, global warming, data privacy, trade wars, and rising inequality are key current global risks. How should or can today's manager respond to these risks?

In this module we analyse the most significant social issues encountered by the contemporary managers. Some of the 'social' or non-market issues we explore include:

surveillance and data privacy ,
business and human rights ,
labour rights in supply chains , and
sustainability and climate change .

However, we go beyond a simple one dimensional business perspective to explore these issues as risks to the environment and risks to communities, as well as risks to business; in doing so, we adopt a multi-risk perspective.

[Module web page](#)

Module aims

To enable students to understand the wider social and political environment of business activity.
To examine the different forms of governance to which firms are subject, and to which they in turn contribute through the lens of key non-market issues.
To examine how companies use corporate political activity, corporate social responsibility, and corporate governance to navigate contemporary opportunities and challenges arising from a multinational company's social, natural, political, and regulatory environment.
To present empirical puzzles through case studies and other examples, and to present concepts, theories and wider evidence to enable these puzzles to be understood.

Outline syllabus

This is an indicative module outline only to give an indication of the sort of topics that may be covered. Actual sessions held may differ.

Module Introduction and ESG Risk Management
Sustainability and Private Environmental Governance
Governance: Corporate Responsibility vs Corporate Accountability
Transnational Labour Governance
Corporate Responses to Ethical Consumers
'Trust Me': Non-financial Reporting
Social Risks: Big Data or Big Brother?
Business and Human Rights: Conflict Minerals
Led by Inferiors? Business and Politics
Academic Writing, Assessment, and Assignment

Learning outcomes

By the end of the module, students should be able to:

- Understand and recognise the different risks in a firm's natural, social, and political environments.
- Understand and recognise the different forms of socio-economic governance that surrounds business activity, particularly MNC activity, and the constraints and opportunities that they present to firms.
- Understand and recognise different range of possible managerial responses in addressing global risks in a firm's natural, social, and political environments.
- Demonstrate the use of critical analysis skills at the appropriate level for 1st year undergraduate learning.
- Demonstrate the ability to evaluate the quality of evidence.
- Demonstrate the ability to link themes and multi-disciplinary approaches together.

Indicative reading list

There is no single core text that covers this set of issues and concerns. The module will draw on assigned readings from a range of texts, eg:

Bebbington, J., Larrinaga, C. and Moneva, J.M., 2008. Corporate social reporting and reputation

risk management. *Accounting, Auditing & Accountability Journal*, 21(3), pp.337-361.

Bekefi, T. and Epstein, M.J., 2008. Measuring and managing social and political risk. *Strategic Finance*, 89(8), p.33.

Brennan, N.M. and Solomon, J. (2008). 'Corporate governance, accountability and mechanisms of accountability: An overview', *Accounting, Auditing and Accountability Journal*, 21(7): 885-906.

Contractor, F.J., 2016. Tax avoidance by multinational companies: Methods, policies, and ethics. *AIB Insights*, 16(2), p.10.

Danna, A. and Gandy, O.H., 2002. All that glitters is not gold: Digging beneath the surface of data mining. *Journal of Business Ethics*, 40(4), pp.373-386.

De Jongh, D., 2004. A stakeholder perspective on managing social risk in South Africa: responsibility or accountability?. *Journal of corporate citizenship*, (15), pp.27-31.

Levy, D.L. and Kolk, A., 2002. Strategic responses to global climate change: Conflicting pressures on multinationals in the oil industry. *Business and Politics*, 4(3), pp.275-300

Epstein, M.J., 2018. *Making sustainability work: Best practices in managing and measuring corporate social, environmental and economic impacts*. Routledge.

Hofmann, H., Schleper, M.C. and Blome, C., 2018. Conflict minerals and supply chain due diligence: an exploratory study of multi-tier supply chains. *Journal of Business Ethics*, 147(1), pp.115-141.

Kock, C. J., Santaló, J. and Diestre, L. (2012), *Corporate Governance and the Environment: What Type of Governance Creates Greener Companies?*. *Journal of Management Studies*, 49: 492–514.

Locke, R., Fei, Q. and A. Brause (2007). Does monitoring improve labor standards? Lessons from Nike. *Industrial & Labor Relations Review*, Vol 61 (Issue 1): pp.3-31.

McKellar, R., 2017. *A short guide to political risk*. Routledge.

Reinecke, J. and Donaghey, J. (2015). After Rana Plaza: Building coalitional power for Labour rights between unions and (consumption based) social movement organisations. *Organisation*, Vol 22(5), pp. 720-740.

Scherer, A. G., Palazzo, G. and Seidl, D. (2013), *Managing Legitimacy in Complex and Heterogeneous Environments: Sustainable Development in a Globalized World*. *Journal of Management Studies*, 50: 259–284.

Smith, N.G. (2008). Consumers as Drivers of Corporate Social Responsibility, in: A, Crane et al (eds) *The Oxford Handbook of Corporate Social Responsibility*. Oxford. Oxford University Press, pp 384-411 (look for Chapter 12 of the e-book).

Spar, D.L. and L.T. La Mure (2003): *The Power of Activism: Assessing the Impact of NGOs on Global Business*, *California Management Review*, 45(3): 78-101.

Subject specific skills

Demonstrate analytical skills at the appropriate level for 1st year undergraduate learning.

Transferable skills

Demonstrate:

- a) an ability to learn from and make use of written reference material;
 - b) demonstrate development of research skills; and
 - c) demonstrate an ability to apply abstract concepts to practical cases.
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Study

Study time

Type	Required
Lectures	10 sessions of 1 hour (7%)
Seminars	9 sessions of 1 hour (6%)
Online learning (independent)	10 sessions of 1 hour (7%)
Private study	46 hours (31%)
Assessment	75 hours (50%)
Total	150 hours

Private study description

Private Study.

Costs

No further costs have been identified for this module.

Assessment

You do not need to pass all assessment components to pass the module.

Assessment group A4

	Weighting	Study time	Eligible for self-certification
Individual Assignment	70%	51 hours	Yes (extension)
Essay Assignment			
Group Presentation	20%	15 hours	No
Seminar presentation.			
Participation	10%	9 hours	No
Participation in activities on a weekly basis via my.wbs			

Assessment group R4

	Weighting	Study time	Eligible for self-certification
Individual Assignment	30%		Yes (extension)

Weighting Study time Eligible for self-certification

Individual Assignment (to replace Participation & Group Presentation)

Individual Assignment	70%	Yes (extension)
Essay Assignment		

Feedback on assessment

Students will be provided feedback in class and via my.wbs.

Availability

Courses

This module is Core for:

- Year 1 of UIBA-N403 Undergraduate Accounting and Finance (with Foundation Year)
- Year 1 of UIBA-N1RA Undergraduate International Business with French
- Year 1 of UIBA-N1RB Undergraduate International Business with German
- Year 1 of UIBA-N1RC Undergraduate International Business with Italian
- Year 1 of UIBA-N1RD Undergraduate International Business with Spanish
- UIBA-N20E Undergraduate Management (with Foundation Year)
 - Year 1 of N20E Management (with Foundation Year)
 - Year 1 of N23N Management with Accounting (with Foundation Year and Placement Year)
 - Year 1 of N23M Management with Accounting (with Foundation Year)
 - Year 1 of N23E Management with Digital Business (with Foundation Year)
 - Year 1 of N23F Management with Entrepreneurship (with Foundation Year)
 - Year 1 of N23D Management with Finance (with Foundation Year)
 - Year 1 of N252 Management with Marketing
 - Year 1 of N254 Management with Marketing (with Foundation Year)
 - Year 1 of N23P Management with Strategy and Organisation (with Foundation Year)

This module is Optional for:

- UIBA-N20B BSc in Management
 - Year 1 of N20B Management
 - Year 1 of N20B Management
 - Year 1 of N23K Management with Accounting
 - Year 1 of N234 Management with Digital Business
 - Year 1 of N235 Management with Entrepreneurship
 - Year 1 of N232 Management with Finance
 - Year 1 of N252 Management with Marketing
 - Year 1 of N23L Management with Strategy and Organisation
- Year 1 of UIOA-EEU Undergraduate EU Exchange

- UIOA-ESO Undergraduate European Exchange
 - Year 1 of UESO Undergraduate European Exchange
 - Year 1 of UESO Undergraduate European Exchange
- Year 1 of UGEA-RN21 Undergraduate German and Business Studies
- Year 1 of UIPA-L8N1 Undergraduate Global Sustainable Development and Business
- UIBA-N20F Undergraduate International Management
 - Year 1 of N20F International Management
 - Year 1 of N20F International Management
 - Year 1 of N20S International Management (with Accounting)
 - Year 1 of N20T International Management (with Chinese)
 - Year 1 of N20P International Management (with Entrepreneurship)
 - Year 1 of N20M International Management (with Finance)
 - Year 1 of N20U International Management (with French)
 - Year 1 of N20L International Management (with Marketing)
 - Year 1 of N20V International Management (with Spanish)
 - Year 1 of N20W International Management (with Strategy and Organisation)
 - Year 1 of N20N International Management with Digital Business
 - Year 1 of N20E Management (with Foundation Year)
 - Year 1 of N234 Management with Digital Business
- Year 1 of UIBA-MN3A Undergraduate Law and Business Studies
- UIOA-EOS Undergraduate Overseas Exchange
 - Year 1 of UEOS Undergraduate Overseas Exchange
 - Year 1 of UEOS Undergraduate Overseas Exchange
- Year 1 of UIOA-EUS Undergraduate USA Exchange