

# IB382-12 Project Management

**20/21**

**Department**

Warwick Business School

**Level**

Undergraduate Level 3

**Module leader**

Vikki Abusidualghoul

**Credit value**

12

**Module duration**

10 weeks

**Assessment**

Multiple

**Study location**

University of Warwick main campus, Coventry

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## Description

### Introductory description

N/A.

[Module web page](#)

### Module aims

Students to be able to participate in and/or lead project teams and use a variety of project management tools and frameworks to analyse business problems.

### Outline syllabus

This is an indicative module outline only to give an indication of the sort of topics that may be covered. Actual sessions held may differ.

Introduction to project management.

Project definition.

Project organization.

Stakeholder management.

Time planning.

Financial planning and control.

Risk management.  
Project completion and review.

## **Learning outcomes**

By the end of the module, students should be able to:

- Identify and classify project stakeholders and define strategies for interacting with them.
- Define the aims and objectives of a project and how they will be evaluated.
- Review the people issues of a project in a structured way, identify and characterise uncertainties and define strategies for managing them.
- Demonstrate implementation of a project in an organisation.
- Critically appraise the various project management techniques and principles.
- Explain how to plan resources in the execution of a project.
- Explain how to prepare a project budget.

## **Indicative reading list**

Atkinson, R. (1999) 'Project Management: Cost, time and quality, two best guesses and a phenomenon, its time to accept other success criteria' *IJoPM*, 17(6):337-342.

Lilley, S., G. Lightfoot & P. Amaral M. N. (2004) *Representing Organization: Knowledge, Management, and the Information Age*. Oxford: OUP.

Palmer, C. G. S. (1996) 'Risk Perception: An Empirical Study of the Relationship Between Worldview and the Risk Construct' *Risk Analysis*, 16(5):717-723.

Rees-Caldwell, K. & A. H. Pinnington (2013) 'National culture differences in project management: Comparing British and Arab project managers' perceptions of different planning areas' *IJoPM*, 31(2):212-227.

Slack, N., A. Brandon-Jones & R. Johnston (2013) *Operations Management* (7th edn.) Harlow: Pearson.

Slack, N., A. Brandon-Jones, R. Johnston & A. Betts (2015) *Operations and Process Management* (4th edn.) Harlow: Pearson.

Wadell, D. & A. S. Sohal (1998) 'Resistance: a constructive tool for change management' *Management Decision*, 36(8):543-548.

Zwikael, O. & M. Ahn (2011) 'The Effectiveness of Risk Management: An Analysis of Project Risk Planning Across Industries and Countries' *Risk Analysis*, 31(1):25-37.

## **Subject specific skills**

Use a system for planning and control of project progress. And justify their choices.  
Carry out a network analysis.

## **Transferable skills**

Demonstrate oral communication skills developed through case study discussion.  
Demonstrate problem solving skills developed through analysing business problems.  
Demonstrate group working skills through in class case study analysis.

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# Study

## Study time

Type	Required
Lectures	10 sessions of 1 hour (8%)
Seminars	9 sessions of 1 hour (8%)
Other activity	10 hours (8%)
Private study	33 hours (28%)
Assessment	58 hours (48%)
Total	120 hours

## Private study description

Private Study.

## Other activity description

Case related online tasks.

## Costs

No further costs have been identified for this module.

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## Assessment

You do not need to pass all assessment components to pass the module.

## Assessment group D5

	Weighting	Study time
Participation	10%	9 hours
Participation in activities on a weekly basis via my.wbs		
Online Examination	90%	49 hours
Exam		
~Platforms - AEP		

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- Students may use a calculator

## Assessment group R

	Weighting	Study time
Online Examination Exam	100%	

## Feedback on assessment

Feedback via My.WBS.

[Past exam papers for IB382](#)

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## Availability

### Courses

This module is Core for:

- Year 2 of UIBA-N211 Undergraduate Information Systems Management and Innovation
- UIBA-N214 Undergraduate Information Systems Management and Innovation (with Intercalated Year)
  - Year 2 of N214 Information Systems Management and Innovation (with Intercalated Year)
  - Year 3 of N214 Information Systems Management and Innovation (with Intercalated Year)

This module is Optional for:

- Year 3 of UESA-HN11 BSc Engineering and Business Studies
- UIBA-N203 BSc in International Management
  - Year 2 of N203 International Management
  - Year 2 of N203 International Management
- Year 2 of UIBA-N201 BSc in Management
- Year 2 of UIBA-N202 BSc in Management (with Intercalated Year/UPP)
- UIBA-MN34 Law and Business Four Year (Qualifying Degree)
  - Year 3 of MN34 Law and Business Studies Four Year (Qualifying Degree)
  - Year 4 of MN34 Law and Business Studies Four Year (Qualifying Degree)
- Year 2 of UIBA-N4N4 Undergraduate Accounting and Finance (with Foundation Year)
- UIBA-N140 Undergraduate International Business
  - Year 2 of N140 International Business
  - Year 4 of N140 International Business
- UIBA-N1R1 Undergraduate International Business with French
  - Year 2 of N1R1 International Business with French
  - Year 4 of N1R1 International Business with French

- UIBA-N1R2 Undergraduate International Business with German
  - Year 2 of N1R2 International Business with German
  - Year 4 of N1R2 International Business with German
- UIBA-N1R3 Undergraduate International Business with Italian
  - Year 2 of N1R3 International Business with Italian
  - Year 4 of N1R3 International Business with Italian
- UIBA-N1R4 Undergraduate International Business with Spanish
  - Year 2 of N1R4 International Business with Spanish
  - Year 4 of N1R4 International Business with Spanish
- Year 3 of UIBA-MN31 Undergraduate Law and Business Studies
- UIBA-MN32 Undergraduate Law and Business Studies
  - Year 3 of MN32 Law and Business Studies (Four-Year)
  - Year 4 of MN32 Law and Business Studies (Four-Year)
- UIBA-MN37 Undergraduate Law and Business Studies (Qualifying Degree) with Intercalated Year
  - Year 2 of MN37 Law and Business Studies (Qualifying Degree) with Intercalated Year
  - Year 4 of MN37 Law and Business Studies (Qualifying Degree) with Intercalated Year
  - Year 5 of MN37 Law and Business Studies (Qualifying Degree) with Intercalated Year
- UIBA-MN35 Undergraduate Law and Business Studies with Intercalated Year (3+1)
  - Year 3 of MN35 Law and Business Studies with Intercalated Year (3+1)
  - Year 4 of MN35 Law and Business Studies with Intercalated Year (3+1)
- UIBA-MN36 Undergraduate Law and Business Studies with Intercalated Year (4+1)
  - Year 2 of MN36 Law and Business Studies with Intercalated Year (4+1)
  - Year 4 of MN36 Law and Business Studies with Intercalated Year (4+1)
  - Year 5 of MN36 Law and Business Studies with Intercalated Year (4+1)
- Year 3 of UIBA-N20A Undergraduate Management (with Foundation Year)
- Year 3 of UMAA-G1NC Undergraduate Mathematics and Business Studies
- Year 4 of UMAA-G1N2 Undergraduate Mathematics and Business Studies (with Intercalated Year)
- Year 3 of UPXA-F3N1 Undergraduate Physics and Business Studies

This module is Option list A for:

- UIBA-N203 BSc in International Management
  - Year 4 of N203 International Management
  - Year 4 of N203 International Management
- Year 3 of UIBA-N201 BSc in Management
- Year 4 of UIBA-N202 BSc in Management (with Intercalated Year/UPP)
- Year 4 of UPXA-F3ND Undergraduate Physics and Business Studies (with Intercalated Year)

This module is Option list B for:

- UIBA-N201 BSc in Management
  - Year 2 of N230 Management with Finance
  - Year 2 of N250 Management with Marketing
  - Year 3 of N230 Management with Finance

- Year 3 of N250 Management with Marketing
- UIBA-N202 BSc in Management (with Intercalated Year/UPP)
  - Year 2 of N231 Management with Finance (with Intercalated Year)
  - Year 2 of N251 Management with Marketing (with Intercalated Year)
  - Year 4 of N231 Management with Finance (with Intercalated Year)
  - Year 4 of N251 Management with Marketing (with Intercalated Year)
- UIBA-NN35 Undergraduate Accounting and Finance
  - Year 2 of NN35 Accounting and Finance
  - Year 3 of NN35 Accounting and Finance
- Year 3 of UIBA-N4N4 Undergraduate Accounting and Finance (with Foundation Year)
- UIBA-NN36 Undergraduate Accounting and Finance (with Intercalated Year/Undergraduate Partnership Programme)
  - Year 2 of NN36 Accounting and Finance (Intercalated)
  - Year 2 of NN37 Accounting and Finance (Undergraduate Partnership Programme)
  - Year 3 of NN36 Accounting and Finance (Intercalated)
  - Year 4 of NN36 Accounting and Finance (Intercalated)
  - Year 4 of NN37 Accounting and Finance (Undergraduate Partnership Programme)
- Year 4 of USTA-Y603 Undergraduate Mathematics, Operational Research, Statistics, Economics (with Intercalated Year)