

# ES968-15 Project Planning Management and Control

**20/21**

**Department**

WMG

**Level**

Taught Postgraduate Level

**Module leader**

Katy Angliss

**Credit value**

15

**Assessment**

Multiple

**Study location**

University of Warwick main campus, Coventry

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## Description

### Introductory description

To deliver the core teachings of our standard PPMC module, PLUS preparation of students to sit the Association for Project management's APMP examination.

### Module aims

To deliver the core teachings of our standard PPMC module, PLUS preparation of students to sit the Association for Project management's APMP examination.

### Outline syllabus

This is an indicative module outline only to give an indication of the sort of topics that may be covered. Actual sessions held may differ.

Project context and the business case.

The project management plan and project lifecycles.

The differences between programmes, portfolios, and projects, and their management approaches.

Management of project risks and issues.

Organisational structures in relation to the creation and management of project teams.

Team motivation, conflict resolution, and negotiation.  
The procurement processes within projects.  
Intra-project change management processes, and configuration management.  
Concepts of corporate benefit derived from project delivery.  
Project cost management, estimating, and budgetting.  
Cost control, Earned Value Management, cost breakdown structures, and cash-flow.  
Schedule planning techniques, and resource demand planning.  
Project information management.  
Communications within projects.

## Learning outcomes

By the end of the module, students should be able to:

- Evaluate the requirements for managing and contributing to complex projects effectively.
- Demonstrate a creative and practical approach to inculcating best practice in the application of PM tools and techniques to delivering projects against a predefined scope.
- Interpret the comprehensive skills set required in the formulation and management of project teams, from start to finish, so as to identify and establish roles and responsibilities in the management of the project by the team.

## Indicative reading list

The BoK of the Association for Project Management.  
'Project Management Pathways', Pub. Association for Project Management ISBN 1-903494-01-X  
Project Management; A managerial approach. Meredith and Mantel  
Managing Sensitive Projects, D'Herbement & Cesar  
Project management, Lock, D.

[View reading list on Talis Aspire](#)

## Subject specific skills

Effective programme/project planning strategies skills, Managing successful delivery of a programme/project, Leading and motivating a team of individual, Application of best practices to current in-house practices.

## Transferable skills

Communication, Dependability, Teamwork, Organization, Adaptability, Project and Programme Leadership, Effective time management

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## Study

## Study time

Type	Required
Lectures	25 sessions of 1 hour (71%)
Seminars	5 sessions of 1 hour (14%)
Tutorials	5 sessions of 1 hour (14%)
Total	35 hours

## Private study description

- Self-directed (approx 40 hours) of pre-study (validated by on-line test to confirm student's eligibility for admission to the module)
- Self-directed evening work during the module, directed by the course tutor and totalling approx 6 hours
- Online video tutorial (1 hour) is available in the module virtual learning space which provides an hour's tutorial on the module space which provides an hour's tutorial on the module contents and the work required to complete the PMA successfully
- Online PMA tutorial (1 hour) with module tutor which provides a brief overview of PMA requirements and an opportunity for the cohort to participate in discussion of the module contents and their assessment

## Costs

No further costs have been identified for this module.

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## Assessment

You do not need to pass all assessment components to pass the module.

### Assessment group A1

	Weighting	Study time	Eligible for self-certification
Assessed work as specified by department	100%	67 hours	Yes (extension)
4,500-5,000 words written assignment			

Self-directed (approx 40 hours) of post-module study to prepare students the Association for Project management's APMP examination

Self-directed (approx. 27 hours) assimilation of module materials with further reading, based around the learning outcomes, and application of these to the participant's chosen work place

**Weighting****Study time****Eligible for self-certification**

scenario, is completed by the student, in preparation for completing the PMA

**Assessment group R****Weighting Study time Eligible for self-certification**

Assessed work as specified by department	100%	Yes (extension)
100% Assignment		

**Feedback on assessment**

Written feedback

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**Availability****Courses**

This module is Optional for:

- Year 1 of TESS-H1Y1 Postgraduate Taught Automotive Technology